

## DENTAL COLLEGE

## Introduction

Dental education in India was established 91 years ago, when the first dental college was started in Calcutta by Dr. Ahmed in 1920. Diseases such as dental caries, periodontal problems, poor oral hygiene and oral cancers have always been major public health issues in India. It is well known that poor Socioeconomic Status (SES) provides negative impact on favorable dental health awareness, attitude and oral hygiene behavior. Only in the last two decades dental industry has emerged as an field independent from general healthcare. Moreover, efforts of various organizations like, World Health Organization (WHO), Indian Dental Association (IDA) and Dental Council of India (DCI), to increase awareness of oral hygiene have provided major contribution in establishing today's developing dental industry.

## Market Potential

The Indian healthcare industry is experiencing quick transformation owing to the increasing demand for quality healthcare. With the increased standard of living in India people are becoming health conscious, shaping a new market which is giving increasing importance to healthy teeth and dental cosmetics. The potential size of India's dental market is vast and as per the IDA, India is slated to become one of the largest single country markets for overseas dental products and materials [3]. Currently, the Indian dental care services market is estimated at about US $\$ 600$ million and dental equipment and appliances market is around US\$ 90 million, with a yearly growth rate of $10 \%$ [4]. As per the report of year 2010 published by Cygnus Business Consulting and Research, the Indian dental equipments industry is expected to reach US\$ 116.43 million, the dental care services market to US\$ 1.16 billion and oral care market to US\$ 1.8 billion by 2014. This huge market of dental industry in India has also made a remarkable impact on the dental education. The dental colleges providing bachelor's degree in dentistry (BDS) have grown in number with consequent increase in the number of dental graduates.

## Cost of Project

| Particulars | Amount <br> (Rs. In Lakhs) |
| :--- | :---: |
| Land (own) | - |
| Civil works and Buildings (158000 sqft @1200/sqft) | $1,896.00$ |
| Fixed Asset | 539.97 |
| Misc. Fixed Assets | 10.00 |
| D G Set 50 KV and stabilizer | 4.45 |
| Escalation \& Contingencies | 122.52 |
| Preliminary \& Preoperative Expenses | 355.45 |
| Sub-total | $2,928.39$ |
| Working Capital Margin @40\% of Total WC Requirement | 0.80 |
| Total Project Cost | $\mathbf{3 , 2 8 4 . 6 4}$ |
| Total Working Capital Requirement (25\% of 1st Year Project Turn <br> Over) (B) |  |
| MEANS OF FINANCE | 2.00 |
| Total Funds Required(A+B) | $\mathbf{2 , 9 3 0 . 3 9}$ |
| Loan Component | $\mathbf{1 , 7 5 7 . 0 3}$ |
| TERM LOAN(60\% of A) | 1.20 |
| WORKING CAPITAL(60\% of B) | $\mathbf{1 , 7 5 8 . 2 3}$ |
| Total | $1,172.15$ |
| Equity | $\mathbf{2 , 9 3 0 . 3 9}$ |
| Total |  |

## Detailed Cost Element

| SI. <br> no | Particulars | Qty. | Rate | Amount <br> (Rs. In Lakhs) |
| :---: | :--- | :---: | :---: | :---: |
| 1 | Tables | 339 | 3500 | 11.87 |
| 2 | Big Tables | 120 | 7000 | 8.40 |
| 3 | Chairs | 1,70 | 2000 | 34.00 |
| 4 | Benches | 200 | 3500 | 7.00 |
| 5 | Cupboards | 510 | 10000 | 51.00 |
| 6 | Dental Chair | 10 | $1,20,000$ | 12.00 |
|  | Furniture for classroom, staffroom, <br> teacher's room, office) | - | - | 5.00 |
| 8 | Furniture for lab | - | - | 10.00 |
| 9 | Washroom Fittings | - | - | 10.00 |
| 10 | Air Conditioner | 140 | 30000 | 42.00 |
| 11 | Water Filters | 15 | 15,000 | 2.25 |
| 12 | CCTV | 50 | 2,800 | 1.40 |
| 13 | Condenser | 1 | 55,000 | 0.55 |
|  | Electric Appliances (Fan, Tube light | - | - | 10.00 |
| 14 | etc.) | - | - | 200.00 |
| 15 | Books for library | 1 | 90,000 | 0.90 |
| 16 | Server | 60 | 35,000 | 21.00 |
| 17 | Computers | - | - | 5.00 |
| 18 | Software | - | - | 100.00 |
| 19 | Lab Equipment | - | - | 10.00 |
| 20 | Other Fixed Asset | 1 | $7,00,000$ | 7.00 |
| 21 | Ambulance | 40 | 1500 | 0.60 |
| 22 | Fire Extinguisher |  |  | 549.97 |

## Contingencies and Escalations

It has been assumed at approximately $5 \%$ at cost.

## Preliminary Expenses

| Particulars | Amount (Rs. <br> In Lakhs) |
| :--- | :---: |
| Incorporation Expenses | 0.15 |
| Project Report Preparation and Consultation | 0.35 |
| Feasibility and Engineer's/Architect's Report and Plans | 47.4 |
| Legal Charges - Drafting for agreements, contracts, stamp paper, <br> notary and affidavit cost | 0.05 |
| Other recurring expenses of revenue nature up to start of commercial <br> operations -salary, etc. | 0.50 |
| Interest Cost for period before commercial operations | 307.00 |
| Total | $\mathbf{3 5 5 . 4 5}$ |

## Salary

| Designation | Manpower | Amount per annum <br> (Rs. In lakhs) |
| :--- | :---: | :---: |
| Principal | 1 | 9.60 |
| Professors | 10 | 12.00 |
| Assistant professors / Trainer | 15 | 18.00 |
| Dean/ Vice Principal | 1 | 3.60 |
| Lab Assistant | 8 | 12.00 |
| Office Staff/ Administrator etc. | 10 | 12.00 |
| Sweeper | 10 | 24.00 |
| Security Guard | 10 | 24.00 |
| Others (helpers) | 2 | 12.00 |
| Warden | 2 | 12.00 |

(Note: Vice President will get salary after first 2 years)

## Profitability Statement

| Amount (Rs. In Lakhs) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | Year-1 | Year- 2 | Year- 3 | Year- 4 | Year- 5 | Year-6 | Year-7 |
| A. INCOME |  |  |  |  |  |  |  |
| Maximum Capacity students | 100 | 200 | 300 | 400 | 400 | 400 | 400 |
| Capacity utilization | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |
| Capacity utilizedstudents | 100 | 200 | 300 | 400 | 400 | 400 | 400 |
| Revenue from students |  |  |  |  |  |  |  |
| Fees (yearly) | 300.00 | 600.00 | 900.00 | 1,200.0 | 1,200.0 | 1,200.0 | 1,200.0 |
| Hostel | 120.00 | 240.00 | 360.00 | 480.00 | 480.00 | 480.00 | 480.00 |
| Other revenue (canteen, sale of books, accessories, etc.) | 12.00 | 24.00 | 36.00 | 48.00 | 48.00 | 48.00 | 48.00 |
| Total income during | 432.00 | 864.00 | 1,296.0 | 1,728.0 | 1,728.0 | 1,728.0 | 1,728.0 |
| $\begin{aligned} & \text { B. OPERATING } \\ & \hline \text { EXPENSES } \end{aligned}$ |  |  |  |  |  |  |  |
| Consumables | 3.00 | 6.00 | 9.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Salary | 114.00 | 210.00 | 294.00 | 342.00 | 378.00 | 396.00 | 396.00 |
| Expenses on various programes, seminars, placements etc. | 2.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Research and Development | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Repair \& Maintenance | 5.54 | 5.77 | 6.00 | 6.24 | 6.49 | 6.75 | 7.02 |
| Power \& utilities | 9.54 | 19.08 | 28.61 | 38.15 | 38.15 | 38.15 | 38.15 |
| Depreciation and | 192.92 | 252.61 | 258.00 | 258.00 | 258.00 | 186.91 | 186.91 |
| Total Operating Expenses | 326.00 | 494.45 | 593.62 | 651.39 | 687.64 | 634.81 | 635.08 |
| Operating Profit (A-B) | 106.00 | 369.55 | 702.38 | 1,076.6 | 1,040.3 | 1,093.1 | 1,092.9 |
|  |  |  |  |  |  |  |  |
| C.FINANCIAL |  |  |  |  |  |  |  |
| Interest on loan | 160.40 | 141.87 | 120.19 | 96.69 | 76.81 | 55.12 | - |
| D. Other Expenses |  |  |  |  |  |  |  |
| Administrative and | 8.64 | 17.28 | 25.92 | 34.56 | 34.56 | 34.56 | 34.56 |
| Total Expenses | 169.04 | 159.15 | 146.11 | 131.25 | 111.37 | 89.68 | 34.56 |
| Profit Before Tax | -63.04 | 210.40 | 556.28 | 945.36 | 928.99 | 1,003.5 | 1,058.3 |
| Provision for Tax | -15.76 | 52.60 | 139.07 | 236.34 | 232.25 | 250.88 | 264.59 |
| Profit After Tax | -47.28 | 157.80 | 417.21 | 709.02 | 696.74 | 752.63 | 793.77 |
| Dividend | - | - | - | - | - | - | - |
| Retained Profit | -47.28 | 157.80 | 417.21 | 709.02 | 696.74 | 752.63 | 793.77 |

## Breakeven Point

| Break Even Point (BEP) |  |  |  | Amount (Rs. In Lakhs) |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SL | Particulars | Year- 1 | Year- 2 | Year- 3 | Year- 4 | Year- 5 | Year- 6 | Year- 7 |
| A. | Net Sales | 432.00 | 864.00 | $1,296.00$ | $1,728.00$ | $1,728.00$ | $1,728.00$ | $1,728.00$ |
| B. | Variable Cost |  |  |  |  |  |  |  |
|  | Consumables | 3.00 | 6.00 | 9.00 | 12.00 | 12.00 | 12.00 | 12.00 |
|  | Power and Utility | 9.54 | 19.08 | 28.61 | 38.15 | 38.15 | 38.15 | 38.15 |
|  | Other Misc. <br> Expenses | 8.64 | 17.28 | 25.92 | 34.56 | 34.56 | 34.56 | 34.56 |
|  | Total Variable <br> Cost | 18.18 | 36.36 | 54.53 | 72.71 | 72.71 | 72.71 | 72.71 |
| C. | Contribution <br> (A-B) | $\mathbf{4 1 3 . 8 2}$ | $\mathbf{8 2 7 . 6 4}$ | $\mathbf{1 , 2 4 1 . 4 7}$ | $\mathbf{1 , 6 5 5 . 2 9}$ | $\mathbf{1 , 6 5 5 . 2 9}$ | $\mathbf{1 , 6 5 5 . 2 9}$ | $\mathbf{1 , 6 5 5 . 2 9}$ |
| D. | Fixed Cost |  |  |  |  |  |  |  |
|  | Expenses on <br> Programs/ Events <br> etc. | 2.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
|  | Research and <br> Development | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
|  | Salary | 114.00 | 210.00 | 294.00 | 342.00 | 378.00 | 396.00 | 396.00 |
|  | Interest | 160.40 | 141.87 | 120.19 | 96.69 | 76.81 | 55.12 | - |
|  |  <br> Maintenance | 5.54 | 5.77 | 6.00 | 6.24 | 6.49 | 6.75 | 7.02 |
|  | Depreciation | 192.92 | 252.61 | 258.00 | 258.00 | 258.00 | 186.91 | 186.91 |
|  | Total Fixed Cost | $\mathbf{4 7 6 . 8 6}$ | $\mathbf{6 1 7 . 2 4}$ | $\mathbf{6 8 5 . 1 9}$ | $\mathbf{7 0 9 . 9 3}$ | $\mathbf{7 2 6 . 3 0}$ | $\mathbf{6 5 1 . 7 8}$ | 596.93 |
| E. | Breakeven Point | $\mathbf{1 1 5 \%}$ | $\mathbf{7 5 \%}$ | $\mathbf{5 5 \%}$ | $\mathbf{4 3 \%}$ | $\mathbf{4 4 \%}$ | $\mathbf{3 9 \%}$ | $\mathbf{3 6 \%}$ |
| G. | Cash BEP | $\mathbf{6 9 \%}$ | $\mathbf{4 4 \%}$ | $\mathbf{3 4 \%}$ | $\mathbf{2 7 \%}$ | $\mathbf{2 8 \%}$ | $\mathbf{2 8 \%}$ | $\mathbf{2 5 \%}$ |

## Debt-Service Coverage Ratio

|  |  |  |  | Amount (Rs. In Lakhs) |  |  |  |  |
| :---: | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SL | Particulars | Year- 1 | Year- 2 | Year- 3 | Year- 4 | Year- 5 | Year- 6 | Year- 7 |
| i | Profit | -47.28 | 157.80 | 417.21 | 709.02 | 696.74 | 752.63 | 793.77 |
| ii | Depreciation | 192.92 | 252.61 | 258.00 | 258.00 | 258.00 | 186.91 | 186.91 |
| iii | Interest | 160.40 | 141.87 | 120.19 | 96.69 | 76.81 | 55.12 | - |
| A | Total <br> (i + ii + iii) | $\mathbf{3 0 6 . 0 4}$ | 552.28 | $\mathbf{7 9 5 . 4 0}$ | $\mathbf{1 , 0 6 3 . 7 1}$ | $\mathbf{1 , 0 3 1 . 5 6}$ | $\mathbf{9 9 4 . 6 7}$ | $\mathbf{9 8 0 . 6 8}$ |
| i | Interest | 160.40 | 141.87 | 120.19 | 96.69 | 76.81 | 55.12 | - |
| li | Principal <br> repayment | - | 127.57 | 255.15 | 255.15 | 255.15 | 255.15 | 255.15 |
| B | Total (i + ii) | $\mathbf{1 6 0 . 4 0}$ | $\mathbf{2 6 9 . 4 5}$ | $\mathbf{3 7 5 . 3 3}$ | $\mathbf{3 5 1 . 8 4}$ | $\mathbf{3 3 1 . 9 6}$ | $\mathbf{3 1 0 . 2 7}$ | $\mathbf{2 5 5 . 1 5}$ |
|  | DSCR (A /B) | $\mathbf{1 . 9 1}$ | $\mathbf{2 . 0 5}$ | $\mathbf{2 . 1 2}$ | $\mathbf{3 . 0 2}$ | $\mathbf{3 . 1 1}$ | $\mathbf{3 . 2 1}$ | $\mathbf{3 . 8 4}$ |

## Equipment

| Trainee's school kit |
| :--- |
| Works knife |
| Works spatula |
| Plaster spatula |
| Rubber bowl |
| Some trimming burs for Acrylic, metal <br> \& ceramic |
| Flask (Different Size) |
| PMT- Set |
| Needle Holder |


| Denture Section |
| :--- |
| Hanging Motor |
| Hand Piece |
| Polishing Machine |
| Cable Arm |


| Metal Section |
| :--- |
| Micro Motor Inc. Hand Piece |
| Vacuum Mixer Cum Vibrator Mc. |


| Wax up Section |
| :--- |
| Electro Waxer M/c. with hand piece |
| Hand Wax curver |
| Exhaust Fan |


| Ceramic Section |
| :--- |
| Porcelain Furnace |
| Micro Motor with Hand Piece |
| Ultra Sonic Cleaner |
| Air conditioner |


| Model Section |
| :--- |
| Trimmer |
| Finishing lathe |
| Heating Oven |


| Common for all sections |
| :--- |
| Tongs |
| Portable weighing machine |
| Hammer |
| Plier |
| Cutter |
| Die saw |

## Chemicals/ Raw Materials

| Denture Section |
| :--- |
| Sand Paper |
| Modeling Wax |
| RR Powder |
| RR Liquid |
| Articulator 3 Pin |
| Shellac Base Plate-Upper |
| Shellac Base Plate-Upper |
| Chip Blower |
| Teeth Set |
| Flask |
| Clamp |
| Container (Vessel) |
| Gas Cylinder |
| Denture Polishing Buff-Cotton |
| Denture Polishing Cake |
| Acrylic trimming Burs |
| Sand Paper |
| Stainless Steel Wire |
| Heat Cure Powder |
| Heat Cure Liquid |
| Cold Mould Seal |
| Mckintosh sheet |
| Pumice Powder |
| SC-10 |


| Ceramic Section |
| :--- |
| Opaque-Powder |
| Opaque Paste |
| Ceramic Brushes |
| Ceramic Blade |
| Dentin Powder |
| Enamel Powder |
| Modelling fluid |
| Glass slab |
| Glass sterrea |
| Mixing Spatula |
| Filling Tray |


| Metal Section |
| :--- |
| Crucible |
| Graphite Crucible |
| Alloy Nickel Chromium |
| Japanese gold alloy |
| Cutting disc small |
| Cutting disc large |
| Conical Bur |
| Casbide Bur |
| Metal Gauze |
| Mask |
| Sanitary Bur |
| Sand |
| Polishing Cake -Metal |
| Silicon wheel |
| Rubber Pont |
| Buff -Metal |
| Mandrel |
| Sand Paper-Mandrel |


| Wax-up Section |
| :--- |
| Blue Inlay wax |
| Margin wax |
| Hard wax |
| Mock up wax |
| Hardener |
| Brush |
| Sprue |
| Debnbblizer |
| BP Blade |
| BP Handle |
| Investing Ring |
| Vaseline |
| Investment Powder |
| Investment Liquid |
| Ring Liniss |
| Articulator |
| Articulating Paper |


| Diamond Bur |  |
| :---: | :---: |
| Round Bur | Casting Section |
| Glaze Powder-Liquid | Investing Ring |
| Ceramic Stone | Investment powder |
| Stains-Yellow | Investment Liquid |
| Articulator | Crucible |
| Articulating Paper | Ring Liniss |
| Tissue Roll | Graphite Crucible |
|  | Alloy Nickel Chromium |
| Model Section | Japanese Gold Alloy |
| Base Former |  |
| Dental Stone |  |
| Die Stone |  |
| Dental Plaster |  |
| Die Saw Blade |  |
| Die Pins |  |

## Interest on Term Loan and Principal Repayment

## Refer Annexure I.

We have assumed the repayment tenure of term loan for a period of 7 years, Rate of interest being $8.5 \%$ p.a. with the moratorium period of 9 months.

## Address of Vendors

| Name of vendor | Address and Contact Number |
| :--- | :--- |
| Shree Ji Steel | 18/1, Maharshi Debendra Road 7th Floor, Burrabazar, |
| Corporation | Kolkata -700007 |
|  | Ph. 08048003167 |



