

## SENIOR SECONDARY SCHOOL

## Introduction

Education plays a very important role in the economic development of a country. Improving the literacy rate of the country has been the prime focus of the Indian Government. For this purpose, the Government has launched a number of subsidy and other education welfare schemes to facilitate the growth of education in India. Higher education is very important as it helps in shaping the personality as well as the career of a person. Higher education caters to the needs of the economy by way of developing the social, cultural, and spiritual values of a human being.

Education in the senior secondary sections is divided into three streams, i.e. Science, Commerce and Humanities. The study in Science mainly focusses on Biology, Chemistry, Physics, Mathematics and others; Commerce focusses on business and management, accountancy, economics whereas Humanities is focused on political science, mass media, history, geography, etc.

## Market Potential

The Indian school market has witnessed strong growth during 2020-2025. India has around 1.55 million $\mathrm{K}-12$ schools and 218 million student base in the global education sector. The school education in India has traditionally been characterised by overcrowding of classes and ineffective learning for students. However, as a result of infrastructure development, increasing private and public investments and technological advancements, the school infrastructure in the country has seen significant growth with the teaching mode also shifting to digital learning and smart class formats. This has assisted the students in significant improvement of their academic performance thereby making teaching more effective.

With a constantly growing population of around 1.37 billion, India represents the world's second largest populated country after China and this acts as a primary factor driving the Indian school market. Another factor driving the Indian school market is the substantial amount of monetary support received from the Government as well as private institutions. As a result, education infrastructure across both rural and urban regions has significantly upgraded. In addition, reforms such as New Education Policy (NEP), Beti Bachao - Beti Padhao, etc. introduced
by the Government to promote female education and provide equal opportunities for all has also driven the market positively. Moreover, technological advancements in teaching methods such as smart classrooms, digital libraries, augmented reality, etc. has also made learning more interactive for students, exhibiting enormous scope for the Indian school market. Further it is expected that the Indian school market might grow at a CAGR of 13.74\% during 2021-2026.

## Objectives

- To develop extra-curricular activities, which both in quantity and quality develop personality, achievement and skills
- To help all students to recognize the value of the commitments they make around them, as well as to their own studies, so that they can understand their lasting responsibility to the wider community. By doing this, the school seeks to prepare students socially, morally and spiritually for life in a wider sense.
- To educate and nurture the children to be independent and strong by providing a safe, friendly and supportive environment in which each one feels that they are valued as an individual and learn that their own attitude to others is fundamental to the success of their aim.
- To provide positive guidance to students towards values such as democracy, justice, peace, respect for the environment
- To allow the students to acquire knowledge and self-awareness by understanding various cultural perspectives, lifestyles and beliefs thereby imbibing in them a sense of mutual respect and support. It will also help them to acquire behavior that shows acceptance, respect, solidarity with others in the school and the society.


## Cost of Project

| Particulars | Amount <br> (Rs. in lakhs) |  |  |
| :--- | :---: | :---: | :---: |
| Owned Land (20000 sq. ft.) | - |  |  |
| Land Development and Playground (5000 sq. ft. @ 1000 per sq. ft.) | 50.00 |  |  |
| Building and Civil Works (40000 sq. ft.) | 600.00 |  |  |
| Furniture \& Fixtures | 79.22 |  |  |
| Miscellaneous Fixed Assets | 87.90 |  |  |
| Interior (for Cafeteria and space for co-curricular activities) | 15.00 |  |  |
| DG Set | 11.00 |  |  |
| Escalation \& Contingencies (5\% on construction costs) | 42.16 |  |  |
| Preliminary \& Preoperative Expenses (A) | 37.30 |  |  |
| Sub-total | $\mathbf{9 2 2 . 5 8}$ |  |  |
| Working Capital Margin @40\% of Total WC Requirement | 10.00 |  |  |
| Total Project Cost | $\mathbf{9 3 2 . 5 8}$ |  |  |
| Total Working Capital Requirement (Lump sum) (B) | 25.00 |  |  |
| MEANS OF FINANCE |  |  | 947.58 |
| Total Funds Required(A+B) | - |  |  |
| Loan Component | 553.55 |  |  |
| TERM LOAN (60\% of A) | 15.00 |  |  |
| WORKING CAPITAL (60\% of B) | 568.55 |  |  |
| Total | 379.03 |  |  |
| Equity | $\mathbf{9 4 7 . 5 8}$ |  |  |
| Total |  |  |  |

## Detailed Cost Element

FURNITURE AND FIXTURES

| SI. No. | Particulars | Qty. | Amt. (Rs. in lakhs) |
| :---: | :--- | :---: | :---: |
| 1 | Desk and Benches | 80 | 294.00 |
| 2 | Virtual Class Stand | 10 | 0.50 |
| 3 | Teachers chair in each class | 10 | 0.40 |
| 4 | Teachers Table in common room | 36 | 2.52 |
| 5 | Table set for Computer Lab | 40 | 2.80 |
| 6 | Fixtures for Principal/VP's Office | 2 | 1.00 |
| 7 | Furniture for Admin Block | 1 | 8.00 |
| 8 | Furniture for Library | 1 | 5.00 |
| 9 | Other miscellaneous furniture | 1 | 5.00 |
| 10 | Furniture for Lab | 1 | 5.00 |
| 11 | Furniture for Indoor Sports | 1 | 5.00 |
| 12 | Auditorium furniture | 1 | 20.00 |
|  | Total |  | $\mathbf{3 4 9 . 2 2}$ |

DIGITAL CLASS FACILITIES

| SL | Particulars | Qty. | Amount <br> (Rs. in lakhs) |
| :---: | :---: | :---: | :---: |
| 1 | Cost of digital classroom set | 11 | 22.00 |
|  | Total |  | 22.00 |

COMPUTER SET AND IT PERIPHERALS

| SL | Particulars | Qty. | Amount (Rs. in lakhs) |
| :---: | :---: | :---: | :---: |
| 1 | Cost of Computer and IT Peripherals | 60 | 36.00 |
|  | Total |  | 36.00 |
| OTHERS |  |  |  |
| SL | Particulars | Qty. | Amount (Rs. In lakhs) |
| 1 | Transformer (300 kva) | 1 | 3.50 |
| 2 | Fire Extinguisher and Safety Equipment | 40 | 0.40 |
| 3 | Sports Equipment | 1 | 6.00 |
| 4 | Lab Equipment | 1 | 5.00 |
| 5 | Electrical Fittings | 1 | 15.00 |
|  | Total |  | 29.90 |

## Contingencies and Escalations

It has been assumed at approximately $5 \%$ at cost of project.
Preliminary Expenses

| Particulars | Amount <br> (Rs. in lakhs) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Incorporation Expenses | 0.30 |  |  |  |
| Project Report Preparation and Consultation | 0.50 |  |  |  |
| Feasibility and Engineer's/Architect's Report and Plans | 15.00 |  |  |  |
| Legal Charges - Drafting for agreements, contracts, stamp paper, notary <br> and affidavit cost | 0.45 |  |  |  |
| License Cost | 1.00 |  |  |  |
| Other recurring expenses of revenue nature upto start of commercial <br> production - Security Guard \& Others salary | 2.75 |  |  |  |
| Interest Cost for period before commercial production | 17.30 |  |  |  |
| Total |  |  |  | $\mathbf{3 7 . 3 0}$ |

## Salary

| Designation | Manpower | Amount (Rs. in lakhs) |
| :--- | :---: | :---: |
| Principal / Head Master | 1 | 9.60 |
| Vice Principal/Assistant Head Master | 1 | 7.80 |
| Subject Teacher | 30 | 57.60 |
| Art Teacher | 2 | 2.40 |
| Music Teacher /Creative Dance | 1 | 2.40 |
| Lab Assistant | 2 | 2.40 |
| Physical/ Health Trainer and Sports | 1 | 2.40 |
| Administrative Officer | 1 | 3.60 |
| Accountant | 1 | 2.40 |
| Accounts Assistant | 1 | 1.80 |
| Computer Assistant | 1 | 1.80 |
| System Administrator | 1 | 2.40 |
| Librarian | 1 | 2.40 |
| Office Peon | 2 | 2.40 |
| Watchman | 2 | 4.80 |
| Sweeping /House keeping | 2 | 2.40 |

## Interest on Term Loan and Principal Repayment

Refer Annexure I for Loan Repayment Schedule.
We have assumed the repayment tenure of term loan for a period of 10 years, rate of interest being @8.5\% with the moratorium period being 2 years ( 24 months).

Address of Vendors

| Name of the vendor | Address and Contact Number |
| :--- | :--- |
| Chanakya Furniture | Plot No: 7/23 Kirti Nagar Industrial Area ,Kirti Nagar, <br> New Delhi-110015 <br> Phone No. - +91 9811207923, 9811448736 |
| Shyam Info Solutions | 2nd Floor, Ram Kumar Arcade, Chatribari, <br> Guwahati - 781001, Dist. Kamrup, Assam |
| Rectriks Solutions | Patparganj Rd, Shakarpur Extension, Shakarpur <br> Khas, New Delhi, Delhi 110092 <br> Phone No.- 08048880740 |

Profitability Statement

| Amount (Rs. In Lakhs) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | Year - 1 | Year - 2 | Year - 3 | Year - 4 | Year - 5 | Year - 6 | Year - 7 | Year - 8 | Year - 9 | Year - 10 |
| A. INCOME |  |  |  |  |  |  |  |  |  |  |
| Intake (Capacity) | 160 | 240 | 320 | 400 | 480 | 640 | 640 | 720 | 720 | 720 |
| Total Students | 160 | 240 | 320 | 400 | 480 | 640 | 640 | 720 | 720 | 720 |
| Gross Fee collection | 243.20 | 383.04 | 536.26 | 714.02 | 908.23 | 1,120.06 | 1,013.11 | 1,234.87 | 1,296.61 | 1,361.45 |
| Book shop revenue | 2.80 | 4.20 | 5.60 | 7.80 | 10.00 | 14.60 | 15.60 | 17.00 | 17.00 | 17.00 |
| Uniform \& miscellaneous items | 0.54 | 0.81 | 1.08 | 1.36 | 1.64 | 2.22 | 2.26 | 2.53 | 2.53 | 2.53 |
| TOTAL INCOME | 246.54 | 388.05 | 542.93 | 723.18 | 919.86 | 1,136.89 | 1,030.97 | 1,254.40 | 1,316.15 | 1,380.98 |
| B. OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |
| Salaries for Teaching \& Non-Teaching Staff | 108.60 | 108.60 | 142.80 | 158.40 | 183.60 | 198.00 | 212.40 | 212.40 | 212.40 | 212.40 |
| Maintenance Expenses (Building compound) | 3.00 | 3.10 | 3.20 | 3.30 | 3.40 | 3.50 | 3.60 | 3.70 | 3.80 | 3.90 |
| Power \& Fuel | 4.93 | 7.76 | 10.86 | 14.46 | 18.40 | 22.74 | 20.62 | 25.09 | 26.32 | 27.62 |
| Depreciation | 45.85 | 46.18 | 46.52 | 46.85 | 46.85 | 36.24 | 36.24 | 36.24 | 36.24 | 36.24 |
| TOTAL EXPENSES | 162.38 | 165.64 | 203.38 | 223.01 | 252.25 | 260.48 | 272.86 | 277.43 | 278.76 | 280.16 |
| OPERATING PROFIT (A-B) | 84.16 | 222.40 | 339.56 | 500.16 | 667.61 | 876.41 | 758.11 | 976.97 | 1,037.38 | 1,100.82 |
| $\begin{aligned} & \text { C. FINANCIAL } \\ & \text { EXPENSES } \\ & \hline \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| Interest on Term Loan | 11.90 | 10.82 | 9.55 | 8.28 | 6.91 | 5.65 | 4.38 | 3.11 | 1.85 | 0.58 |
| Interest on Working Capital Loan | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 |
| $\begin{aligned} & \text { D. OTHER } \\ & \text { EXPENSES } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| Administrative \& Other Expenses | 6.16 | 9.70 | 13.57 | 36.16 | 68.99 | 85.27 | 77.32 | 94.08 | 98.71 | 103.57 |
| Total Expenses | 19.34 | 21.79 | 24.40 | 45.72 | 77.18 | 92.19 | 82.98 | 98.47 | 101.83 | 105.43 |
| Profit before Tax | 64.82 | 200.61 | 315.16 | 454.44 | 590.44 | 784.22 | 675.14 | 878.50 | 935.55 | 995.39 |
| ```Provision For Tax @ 25%``` | 16.20 | 50.15 | 78.79 | 113.61 | 147.61 | 196.06 | 168.78 | 219.63 | 233.89 | 248.85 |
| Profit After Tax | 48.61 | 150.46 | 236.37 | 340.83 | 442.83 | 588.17 | 506.35 | 658.88 | 701.66 | 746.54 |

## Breakeven Point

| Break Even Point (BEP) |  |  |  |  |  |  |  |  | Amount (Rs. In Lakhs) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SL | Particulars | Year - 1 | Year -2 | Year - 3 | Year - 4 | Year - 5 | Year - 6 | Year - 7 | Year - 8 | Year - 9 | Year - 10 |
| A. | Total Income | 246.54 | 388.05 | 542.93 | 723.18 | 919.86 | 1,136.89 | 1,030.97 | 1,254.40 | 1,316.15 | 1,380.98 |
| B. | Variable Cost |  |  |  |  |  |  |  |  |  |  |
|  | Power and fuel | 4.93 | 7.76 | 10.86 | 14.46 | 18.40 | 22.74 | 20.62 | 25.09 | 26.32 | 27.62 |
|  | Other Misc. Expense | 4.93 | 7.76 | 10.86 | 14.46 | 18.40 | 22.74 | 20.62 | 25.09 | 26.32 | 27.62 |
|  | Total Variable Cost | 241.61 | 380.29 | 532.07 | 708.71 | 901.46 | 1,114.15 | 1,010.36 | 1,229.31 | 1,289.82 | 1,353.36 |
| C | Contribution (A-B) |  |  |  |  |  |  |  |  |  |  |
| D | Fixed and Semi-Fixed Cost | 108.60 | 108.60 | 142.80 | 158.40 | 183.60 | 198.00 | 212.40 | 212.40 | 212.40 | 212.40 |
|  | Salary | 3.00 | 3.10 | 3.20 | 3.30 | 3.40 | 3.50 | 3.60 | 3.70 | 3.80 | 3.90 |
|  | Interest Cost | 11.90 | 10.82 | 9.55 | 8.28 | 6.91 | 5.65 | 4.38 | 3.11 | 1.85 | 0.58 |
|  | Maintenance | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 | 1.28 |
|  | Depreciation and Amortization | 45.85 | 46.18 | 46.52 | 46.85 | 46.85 | 36.24 | 36.24 | 36.24 | 36.24 | 36.24 |
|  | Total Fixed Cost | 170.62 | 169.98 | 203.34 | 218.11 | 242.04 | 244.66 | 257.90 | 256.73 | 255.56 | 254.40 |
| E. | Breakeven Point | 71\% | 45\% | 38\% | 31\% | 27\% | 22\% | 26\% | 21\% | 20\% | 19\% |
| F. | Cash BEP | 52\% | 33\% | 29\% | 24\% | 22\% | 19\% | 22\% | 18\% | 17\% | 16\% |

## Debt-Service Coverage Ratio

| Amount (Rs. in lakhs) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SL | Particulars | Year - 1 | Year - 2 | Year - 3 | Year - 4 | Year - 5 | Year - 6 | Year - 7 | Year - 8 | Year-9 | Year - 10 |
| i | Profit | 48.61 | 150.46 | 236.37 | 340.83 | 442.83 | 588.17 | 506.35 | 658.88 | 701.66 | 746.54 |
| ii | Depreciation | 45.85 | 46.18 | 46.52 | 46.85 | 46.85 | 36.24 | 36.24 | 36.24 | 36.24 | 36.24 |
| iii | Interest | 11.90 | 10.82 | 9.55 | 8.28 | 6.91 | 5.65 | 4.38 | 3.11 | 1.85 | 0.58 |
| A | Total ( i + ii + iii ) | 106.36 | 207.46 | 292.44 | 395.97 | 496.59 | 630.05 | 546.97 | 698.23 | 739.75 | 783.36 |
| i | Interest | 11.90 | 10.82 | 9.55 | 8.28 | 6.91 | 5.65 | 4.38 | 3.11 | 1.85 | 0.58 |
| ii | Principal repayment | 7.45 | 14.90 | 14.90 | 14.90 | 14.90 | 14.90 | 14.90 | 14.90 | 14.90 | 14.90 |
| B | Total ( $\mathrm{i}+\mathrm{ii}$ ) | 19.35 | 25.72 | 24.45 | 23.18 | 21.81 | 20.55 | 19.28 | 18.01 | 16.75 | 15.48 |
|  | DSCR ( A B ) | 5.50 | 8.07 | 11.96 | 17.08 | 22.77 | 30.67 | 28.37 | 38.76 | 44.17 | 50.60 |

## ANNEXURE- I

| Year | Month 1 | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 | Month 8 | Month 9 | Month 10\| | Month 11 | Month 12 | Annually |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 141.55 | 141.55 | 141.55 | 141.55 | 141.55 | 141.55 | 141.55 | 140.30 | 139.06 | 137.82 | 136.58 | 135.34 |  |
| Repaid | - |  |  |  |  | 5 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 7.45 |
| Closing | 141.55 | 141.55 | 141.55 | 141.55 | 141.55 | 141.55 | 140.30 | 139.06 | 137.82 | 136.58 | 135.34 | 134.10 |  |
| Interest | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.99 | 0.99 | 0.98 | 0.97 | 0.96 | 11.90 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 134.10 | 132.85 | 131.61 | 130.37 | 129.13 | 127.89 |  |  |  |  |  |  |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 132.85 | 131.61 | 130.37 | 129.13 | 127.89 | 126.65 | 125.40 | 124.16 | 122.92 | 121.68 | 120.44 | 119.20 |  |
| Interest | 0.95 | 0.94 | 0.93 | 0.92 | 0.91 | 0.91 | 0.90 | 0.89 | 0.88 | 0.87 | 0.86 | 0.85 | 10.82 |
| 111 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 119.20 | 117.95 | 116.71 | 115.47 | 114.23 | 112.99 | 111.75 | 110.50 | 109.26 | 108.02 | 106.78 | 105.54 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 117.95 | 116.71 | 115.47 | 114.23 | 112.99 | 111.75 | 110.50 | 109.26 | 108.02 | 106.78 | 105.54 | 104.30 |  |
| Interest | 0.84 | 0.84 | 0.83 | 0.82 | 0.81 | 0.80 | 0.79 | 0.78 | 0.77 | 0.77 | 0.76 | 0.75 | 9.55 |
| IV |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 104.30 | 103.06 | 101.81 | 100.57 | 99.33 | 98.09 | 96.85 | 95.61 | 94.36 | 93.12 | 91.88 | 90.64 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 103.06 | 101.81 | 100.57 | 99.33 | 98.09 | 96.85 | 95.61 | 94.36 | 93.12 | 91.88 | 90.64 | 89.40 |  |
| Interest | 0.74 | 0.73 | 0.72 | 0.71 | 0.70 | 0.69 | 0.69 | 0.68 | 0.67 | 0.66 | 0.65 | 0.64 | 8.28 |
| $\checkmark$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 89.40 | 88.16 | 86.91 | 85.67 | 84.43 | 83.19 | 81.95 | 80.71 | 79.46 | 78.22 | 76.98 | 75.74 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 88.16 | 86.91 | 85.67 | 84.43 | 83.19 | 81.95 | 80.71 | 79.46 | 78.22 | 76.98 | 75.74 | 4.50 |  |
| Interest | 0.62 | 0.62 | 0.61 | 0.60 | 0.59 | 0.58 | 0.57 | 0.56 | 0.55 | 0.55 | 0.54 | 0.53 | 6.91 |
| $\checkmark 1$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 74.50 | 73.26 | 72.01 | 70.77 | 69.53 | 68.29 | 67.05 | 65.81 | 64.56 | 63.32 | 62.08 | 60.84 |  |
| Repaid | 1.24 | 12.24 | 1.24 | 1.24 | 1.24 | $\underline{1.24}$ | $\underline{1.24}$ | 1.24 | 1.24 | $\underline{1.24}$ | $\underline{1.24}$ | 1.24 | 14.90 |
| Closing | 73.26 0.52 | 72.01 0.51 | 70.77 | 69.53 0.49 | 68.29 0.48 | 67.05 0.47 | 65.81 0.47 | 64.56 0.46 | 63.32 0.45 | 62.08 0.44 | 60.84 0.43 | 59.60 0.42 |  |
| interest | 0.52 | 0.51 | 0.50 | 0.49 | 0.48 | 0.47 | 0.47 | 0.46 |  | 0.44 | 0.43 | 0.42 | 5.65 |
| $V 1!$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 59.60 | 58.36 | 57.11 | 55.87 | 54.63 | 53.39 | 52.15 | 50.91 | 49.67 | 48.42 | 47.188 | 45.94 |  |
| Repaid <br> Closin | 1.24 58.36 | 1.24 57.11 | 1.24 55.87 | 1.24 54.63 | 1.24 53.39 | 1.24 52.15 | 1.24 50.91 | 1.24 49.67 | 1.24 48.42 | 1.24 47.18 | 1.24 45.94 | 1.24 44.70 | 14.90 |
| Interest | 0. | 0.40 | 55.87 | 54.63 0.39 | 53.39 0.38 | $\underline{52.15}$ | 50.91 | 49.67 | 48.42 | 47.188 | 45.94 0.33 | 44.70 0.32 | 4.38 |
| VIII |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 44.70 | 43.46 | 42.22 | 40.97 | 39.73 | 38.49 | 37.25 | 36.01 | 34.77 | 33.52 | 32.28 | 31.04 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 43.46 | 42.22 | 40.97 | 39.73 | 38.49 | 37.25 | 36.01 | 34.77 | 33.52 | 32.28 | 31.04 | 29.80 |  |
| Interest | 0.31 | 0.30 | 0.29 | 0.28 | 0.27 | 0.26 | 0.26 | 0.25 | 0.24 | 0.23 | 0.22 | 0.21 | 3.11 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 29.80 | 28.56 | 27.32 | 26.07 | 24.83 | 23.59 | 22.35 | 21.11 | 19.87 | 18.62 | 17.38 | 16.14 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 21.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 28.56 | 27.32 | 26.07 | 24.83 | 23.59 | 22.35 | 21.11 | 19.87 | 18.62 | 17.38 | 16.14 | 14.90 |  |
| Interest | 0.20 | 0.19 | 0.18 | 0.18 | 0.17 | 0.16 | 0.15 | 0.14 | 0.13 | 0.12 | 0.11 | 0.11 | 1.85 |
| $\times$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening | 14.90 | 13.66 | 12.42 | 11.17 | 9.93 | 8.69 | 7.45 | 6.21 | 4.97 | 3.72 | 2.48 | 1.24 |  |
| Repaid | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 14.90 |
| Closing | 13.66 | 12.42 | 11.17 | 9.93 | 8.69 | 7.45 | 6.21 | 4.97 | 3.72 | 2.48 | 1.24 | 0.00 |  |
| Interest | 0.10 | 0.09 | 0.08 | 0.07 | 0.06 | 0.05 | 0.04 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 | 0.58 |

